

From: Peter Oakford, Cabinet Member for Specialist Children's Services
Andrew Ireland, Corporate Director of Social Care, Health and Wellbeing

To: Children's Social Care and Health Cabinet Committee – 6 September 2016

Subject: **CHILDREN AND YOUNG PEOPLE'S MENTAL HEALTH SERVICES**

Classification: Unrestricted

Previous Pathway of Paper: None

Future Pathway of Paper: None

Electoral Division: All

Summary: This paper is intended to provide the Children's Social Care and Health Cabinet Committee with an update on progress of the procurement and mobilisation of the Children and Young People's Mental Health Service.

Recommendation: The Children's Social Care and Health Cabinet Committee is asked to **NOTE** the content of the report.

1. Introduction

- 1.1 The aim of the Integrated Children and Young People's Emotional Health and Wellbeing service procurement programme is to procure and mobilise a unified whole system, good quality service for Kent and effectively link the pathway of provision between the emotional wellbeing early intervention service and more specialist provision for children with serious mental health problems.
- 1.2 This will be achieved through four separate contract Lots under one Procurement Programme. All four Lots are linked through an integrated Single Point of Access (SPA) to be hosted in either Lot 1 or 2.
- Lots 1 and 2 for Targeted and Specialist Mental Health Services for Children and Young People, including provision for Looked after Children. These Lots are led and contracted by the NHS
 - Lot 3 for Primary School Public Health Service
 - Lot 4 for Adolescent, both of which are led and contracted by KCC. The original timetable showed a new contract commencement date of 1st April 2017 for all four contracts, with award decision made in February 2017. This timetable is going to plan for the early stages of the procurement.

- 1.3 Through the process there has been a real risk that for the Clinical Commissioning Group (CCG) led Lots, 1 and 2, the required governance to approve the final tender documentation, the invitation to submit final tender (ISFT) and to approve the award decision will put significant pressure on the programme's ability to have secured the necessary governance in order to award contracts in February 2017.
- 1.4 This in turn will place pressure on the allocated mobilisation period available, which was already extremely tight, to enable the successful providers to not only conduct the necessary staff consultation, but also to mobilise other resources, either people, property or systems, in order to meet the required service commencement date of 1 April 2017.
- 1.5 In addition, the equivalent service for Medway will commence in September 2017, and there are specific impacts for Swale regarding the transition points, if the new contracts are not aligned.
- 1.6 In recognition of these issues it has therefore been recommended by the CCG Project Board, chaired by the Accountable Officer for West Kent CCG (Ian Ayres) that the back end of the procurement timetable for final approval be extended for Lots 1 and 2. This will accommodate the necessary time for transition and mobilisation of the new service, with specific emphasis on TUPE and any staff consultation. It is important to note here that the required service improvements will still occur within the current contracting arrangements and therefore this does not represent a delay to the agreed service enhancements.

2. Timetable

- 2.1 The revised timetable now shows an award date of May 2017 and a commencement date of 1 September 2017. This will require extensions to the current provision, which is in the process of being secured.
- 2.2 For Lots 3 and 4 (the KCC Lots) the governance process is much simpler and therefore less protracted and, as such, there is little to be gained in extending the award and commencement dates in line with Lots 1 and 2.
- 2.3 The overall timetable has therefore been amended to represent a phased approach to the award and commencement dates within the programme. It is important to stress that the programme will still deliver an integrated service with the core elements, the specification, competitive dialogues, evaluation and contract measurement of the new service jointly agreed and approved by the Kent Children and Young People's Early Help Collaborative Commissioning and Procurement Board, chaired by the Corporate Director of Social Care, Health and Wellbeing (Andrew Ireland) and the Accountable Officer for West Kent CCG (Ian Ayres).
- 2.4 The Competitive Dialogue process timescales will remain the same for all Lots and, where possible, due to commonality of providers, these will be done in conjunction.

2.5 The revised high level timetable for the project to meet timescales of 1 April 2017 for Lots 3 and 4 and 1 September 2017 for Lots 1 and 2 is provided as appendix 1

3. Impact and benefits for KCC Services

3.1 For KCC this does represent a change in the original goal of the integration model and our ability to influence and improve the design and delivery of the Children and Adolescent Mental Health Service (CAMHS). However, working with the CCGs and agreeing to this short additional time does enable greater influence and control over the new model, with much greater reach than our budget input supports.

3.2 In line with the “Future In Mind” agenda, mental health procurement and the CCG Transformation plans, the following enhancements are supported throughout the whole system:

- Greater engagement and communication with NHS commissioning colleagues
- Improving the crisis response offer by introducing children’s based acute psychiatric liaison in acute settings
- Reduced waits for assessment and treatments
- Priority assessments for vulnerable children, including young people known to the youth offending service
- Children in Care seen as a priority throughout the whole system
- Improved access to targeted support through primary mental health workers in Early Help units
- Single point of access for mental health and emotional wellbeing referrals, providing access to the most appropriate service, preventing unnecessary referrals into the specialist mental health service
- Enhanced Eating Disorder provision across the county and made preparations for a re-procurement
- Commissioned Sussex Partnership Foundation Trust (SPFT) to provide mental health support to unaccompanied asylum seeking children
- In addition, the NHS has transferred monies to KCC to develop a self-harm reduction programme in schools
- Primary mental health workers

3.3 The new mental health service will include support for children and young people who have been sexually abused or who exhibit harmful sexual behaviour. These services are currently provided by two organisations, Action for Children and Core Assets. These contracts will need to be extended in line with the revised timetable.

3.4 KCC is currently working with the incumbent provider to mutually agree a contract variation so that some primary mental health workers, working with staff in the Early Help Units, can come on line before the revised start date, but with a phased plan of implementation following recruitment.

4. Governance

4.1 The existing CAMHS service has attracted much political attention and has been subject to close scrutiny from Health Overview Scrutiny Committee (HOSC). The current programme of work to support the delivery of a new model has been to various member meetings and the following messages have been given:

Meeting	Date	Message
Children's Social Care and Health Cabinet Committee	5 July 2016	KCC Strategic Procurement is leading both procurement exercises on behalf of West Kent CCG and Public Health. The procurement will be undertaken using the competitive dialogue approach so there are opportunities to ensure that services and dialogue are aligned. The procurement process commenced with a market meeting held on 10 June 2016. The new contract is due to commence on 1 April 2017. ROD attached to the above paper The current contract is due to end on 31 March 2017. A new service will be procured by West Kent CCG as the lead commissioner on behalf of all CCGs and KCC which will commence on 1 April 2017
Children's Social Care and Health Cabinet Committee	22 March 2016	The report advised that a competitive dialogue process was going to be used, therefore the existing contract with SPFT needed to be extended until 31 March 2017. The report says that ' the new service is due to start in April 2017 ' and ' contract start in April 2017 '.
HOSC	4 March 2016	The paper to HOSC was to determine if the service being procured constituted a substantial variation of service which would necessitate a period of consultation. The report advised that the procurement process is set to begin in March 2016 and will be completed by 31 October 2016 for the Universal & Early Help contract and by 31 March 2017 for the Health contract. (decision deferred from previous meeting)
HOSC	29 January 2016	The paper to HOSC was to determine if the service being procured constituted a substantial variation of service which would necessitate a period of consultation. The report advised that the procurement process is set to begin in March 2016 and will be completed by 31 October 2016 for the Universal & Early Help contract and by 31 March 2017 for the Health contract.

		Papers to HOSC and Children's Social Care and Health Cabinet Committee in 2015 reported starting the procurement in September 2015 and concluding in August 2016.
--	--	--

5. Next Steps

- 5.1 A report detailing progress on the procurement process will be presented by the Accountable Officer for West Kent CCG to a future HOSC Meeting; the exact timing of this is yet to be confirmed.

6. Recommendation

6.1 Recommendation: The Children's Social Care and Health Cabinet Committee is asked to **NOTE** the content of the report.

7. Background Documents

None

8. Contact Details

- 8.1 Author
Clare Maynard
Procurement Category Manager (Care)
03000 416449
Clare.maynard@kent.gov.uk